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Further information on potential factors that could affect the financial results of Goosehead Insurance is included in our annual report on Form 10-K for the most recent fiscal year and in our quarterly report on Form 10-Q for the most recent fiscal quarter. These documents and others containing important disclosures are available on the SEC Filings section of the Investor Information section of our Web site.

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# Meet Goosehead



# **Our History**



12 corporate offices

1,400+
employees

~2,400 selling agents across corporate &

franchise

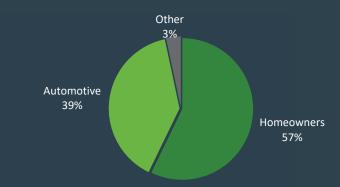
goosehead
INSURANCE

# **Investment Highlights**

- We've built a differentiated business model positioned to grow in a massive & fragmented industry
- We have a robust and innovative technology platform
- We deliver better value for clients, agents, and carriers
- Proven track record of strategically solving industry challenges
- Recurring revenue with expanding margins and a very long runway for growth



### **Focused on Personal Lines**



TTM Dec22 Total premiums: \$2.2B



## **About Us**

~\$2.2B

in total written premiums

\$209M

Revenue for 2022

38%

2022 revenue growth

90

**Net Promoter Score** 

~1.3M

Policies in Force

88%

Industry leading customer retention

1,413
Operating franchises

2,421

**Total Producing Agents** 





## The Goosehead Mission

Providing an unrivaled insurance experience through:

## **Power of Choice**

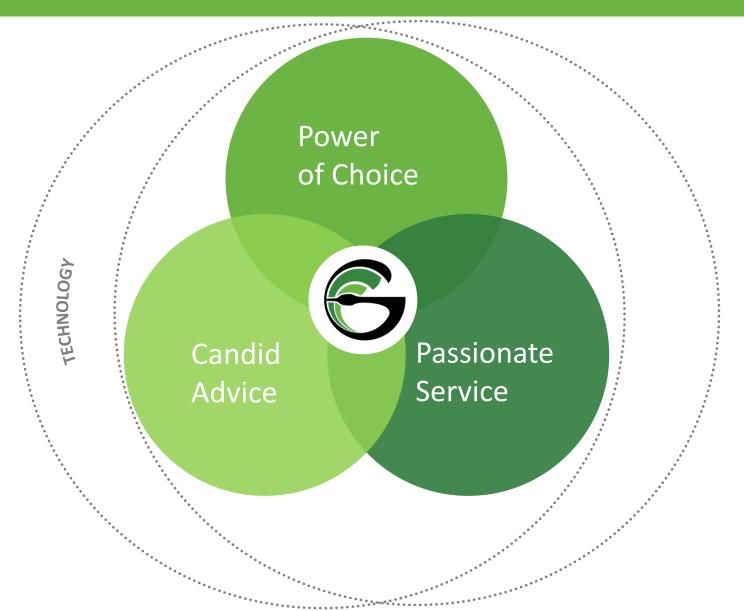
The choice model provides consumers with best experience, the right coverage, the lowest price and a greater opportunity for agents.

#### **Candid Advice**

Knowledgeable sales and service agents are critical to help consumers understand their policy and make smart insurance decisions.

### **Passionate Service**

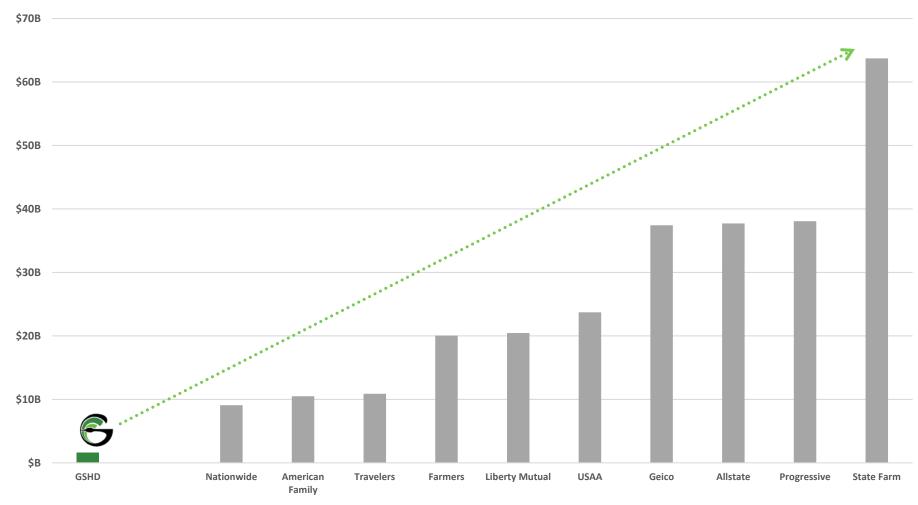
Agents provide a superior service and experience by leveraging technology to simplify the shopping process and engage with clients through the method they prefer.





# Goal: Be the Largest Personal Lines Distributor in U.S.

## **2021 US Auto and Homeowners Direct Written Premium**

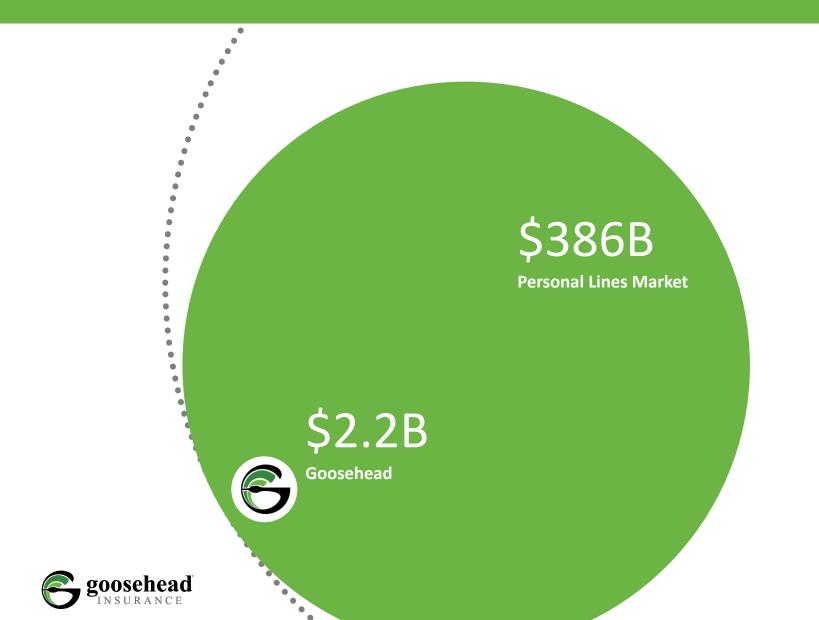


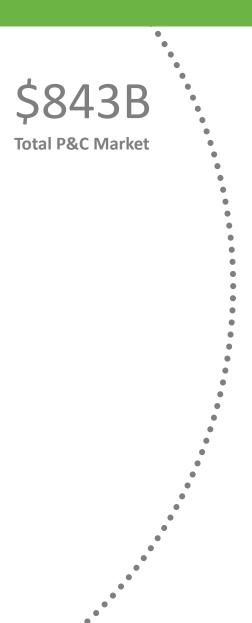


# The Opportunity



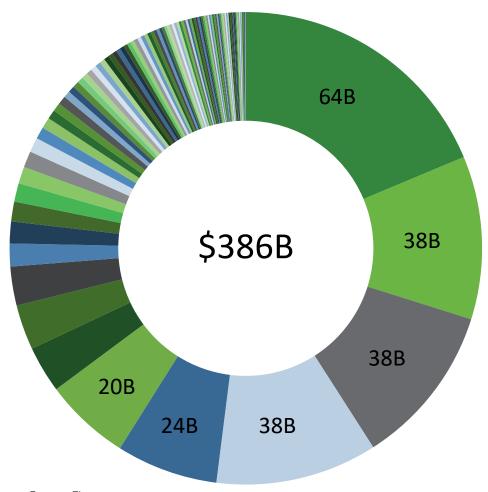
# TAM: The Opportunity is Massive





# The U.S. Market is Highly Fragmented

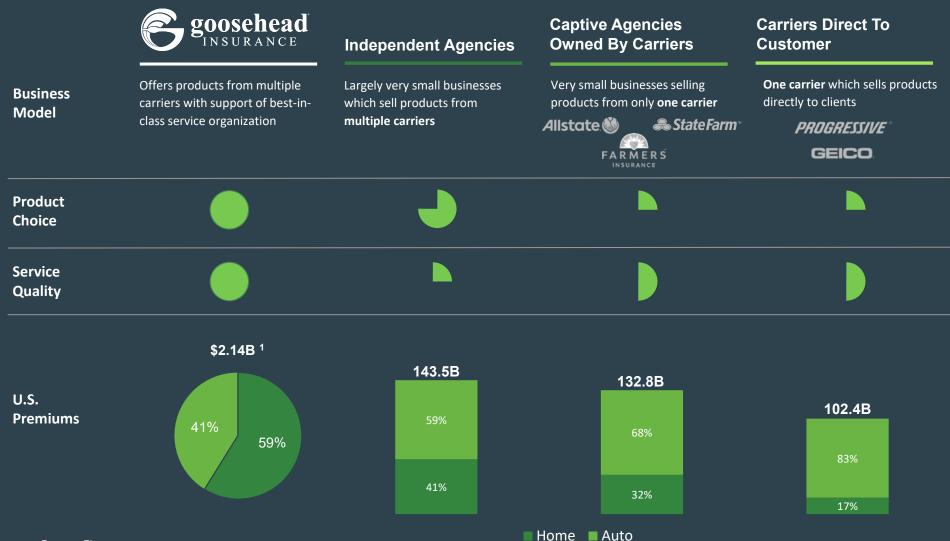
## \$386 Billion Total Written Premium in 2021



- 450+ Carriers
- 160 carriers > \$100M in premium
- No US carrier has more than 20% market share



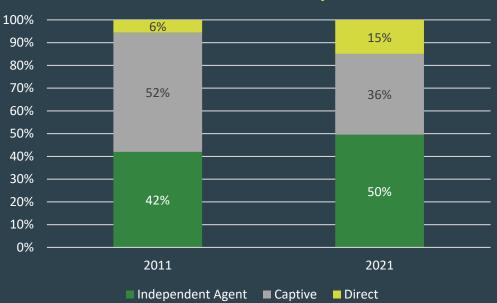
## Personal Insurance Market



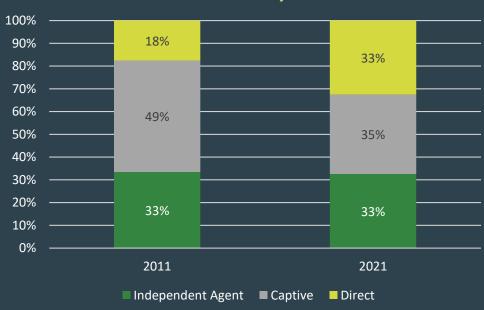


# Independent Agent Distribution Continues to Expand

## **Homeowners Premium Mix by Distribution**



## **Auto Premium Mix by Distribution**



### 2008

**Liberty Mutual** acquires Safeco, expanding independent agent distribution.

#### 2015

Progressive acquires ASI expanding into homeowners through independent agent distribution

### 2018

Nationwide announces transition to independent agent distribution (completed in 2020)

### 2020

Allstate announces acquisition of National General, expanding presence through independent agent distribution

#### 2021

**Farmers** announces acquisition of MetLife home and auto

#### 2022

Liberty Mutual acquires State Auto; all Liberty Mutual exclusive agents transitioned to independent agents



# **Attractive Market Dynamics**

- Compulsory product that is required by law and/or lenders
- Client experience with legacy agencies are challenging lacking choice, advice and quality of service
- Fragmented, unfocused competition
- Large, well-funded competition impaired by single carrier platforms
- 5 Carriers regulated by 50 separate state agencies



# Why Goosehead



# The Problem: Buying Insurance is Unpleasant



Asked questions they don't know how to answer

Presented with options they don't understand

Bombarded with sales pitches

Wasted time - can't compare 400+ companies

Resulting in over-paying or not having the proper coverage

# With Goosehead: Power of Choice, Candid Advice, and Passionate Service





Choice model provides best experience, price and coverage



Knowledgeable sales and service agents help consumers make smart decisions

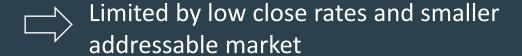


Agents provide superior experience to simplify shopping-"Agents for Life"

# Without Goosehead: If You're an Agent, Selling Insurance is Challenging



Glen, former agency owner in Florida lacked access to data, technology and partners



- Struggle to build scale because they handle all servicing
- Antiquated technology
- Expensive and ineffective marketing tactics lead to high overhead



# With Goosehead: Agents Can Scale With a Turnkey Franchise Solution



Glen, Agency Owner in Florida has tripled his business with Goosehead.



Have immediate access to a competitive carrier portfolio with over 150+ options



Agents can focus on sales, with full outsourcing of all policy servicing



Have access to industry leading technology



Have access to proven marketing targeting real estate professionals



# Solution: Goosehead Agency Model

## **Maximizing New Sales per Producer Back Office Scaled for Growth** Fully Managed Carrier Risk Management & Policy **Appointments** Fulfillment **AGENCY FOCUSES** Fully Licensed Service Team **Industry Leading** Technology 100% ON **SALES** Training, Marketing & Agent Finance & Accounting Support



# Building Bigger Agencies More Profitably in Less Time





Glen Lubin, Agency Owner in Florida has tripled his business with Goosehead.





Brenda Camona-Canales, Agency Owner enjoying thriving business





Erin Lewis, Agency Owner has built a multimillion-dollar agency in 2 yrs.

Tripled his business

Producing big volume with half the staff compared to her former agency

Rebuilt business in 2 years that took her 10 yrs with prior agency



# Focused on Referral Partners for Organic Leads

By adding value to loan officers and realtors, we generate high quality leads at low cost.



## 150+ Insurance companies

With the market's best insurance companies at their fingertips, our agents can recommend the best coverage on the market — and find the best price for it.



## Service

Our dedicated binder team returns binder change requests within an hour of receipt. That means insurance will never be the reason a closing is held up.



## **Technology**

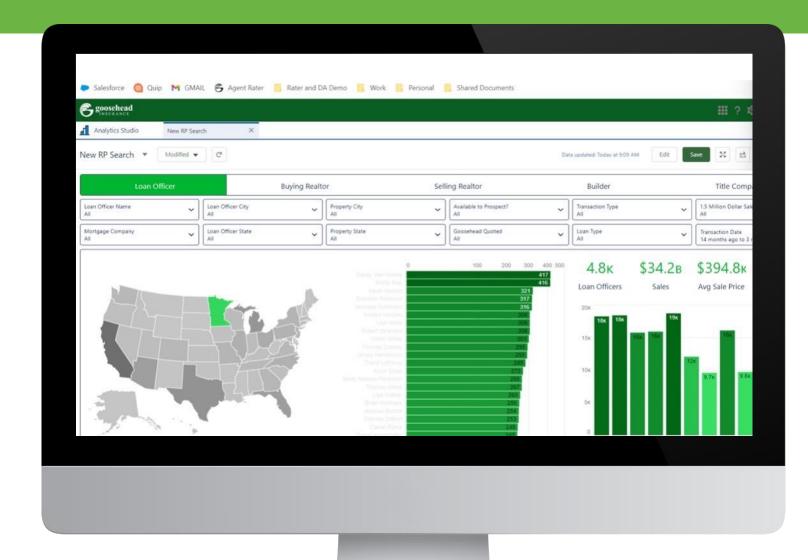
We invest heavily in technology that tracks loan officer and realtor activity across the nation, so our agents can give you insights into trends in your market, such as new or upcoming realtor producers.



## Referral Partner Search Tool

## Data base of loan officers

- Database of home transactions tied to loan officer, realtor, title, builder
- Market insights to highest producers in agents geography
- Drives more efficient and profitable go-to-market strategy
- Enables coordination between Goosehead agents
- Major advantage over competitorsvery difficult to replicate



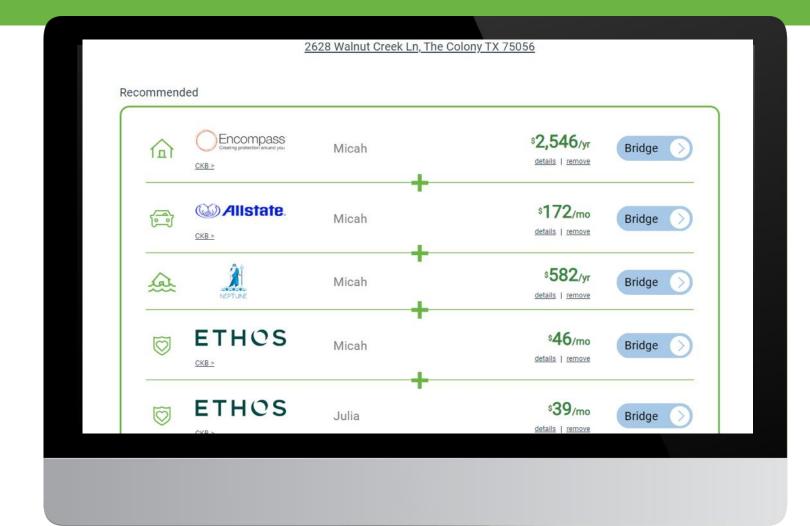


# **New Agent Comparison Tool**



# Matching clients to the best coverage

- Streamlines process with pre-filling of data
- Recommends bundles allowing agents to offer more in one call
- Quote time up to 80% faster

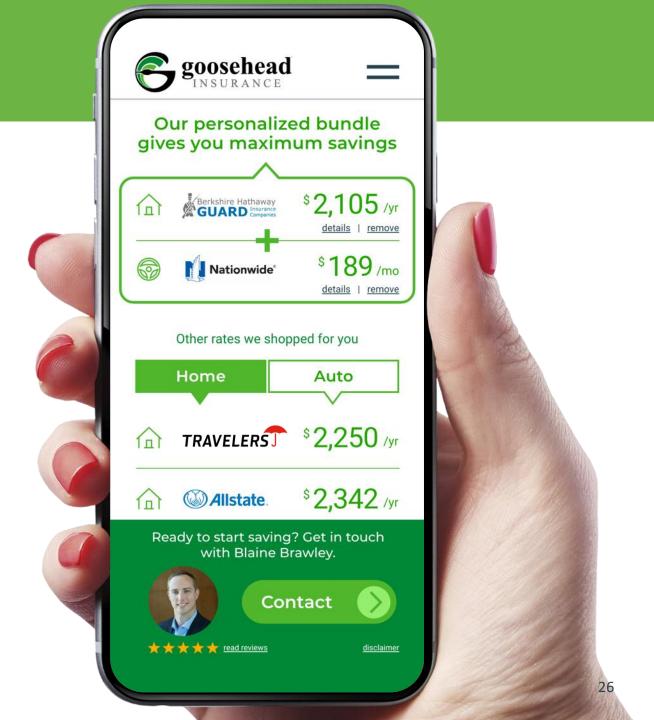




# **Proprietary Digital Agent**

## Matching clients to the best coverage

- Clients input as little as 3 data points, name, address, DOB
- Agent-driven machine learning data 40M+ data points & 18 yrs. of agents quoting decisions
- Deep integration with approximately 150 insurance companies
- Provides real time quotes & best pricing in under 2 minutes
- Clients routed directly to agents via personalized link

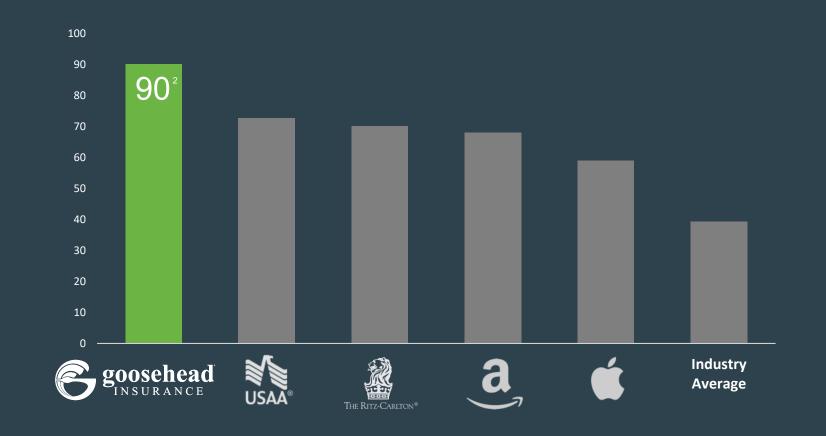




# Best-In-Class Customer Service Drives High Retention

**Net Promoter Score** 

Above several of the most respected brands in the U.S.<sup>1</sup> has resulted in stable and recurring revenue with a customer retention rate of 88% in Q4 2022



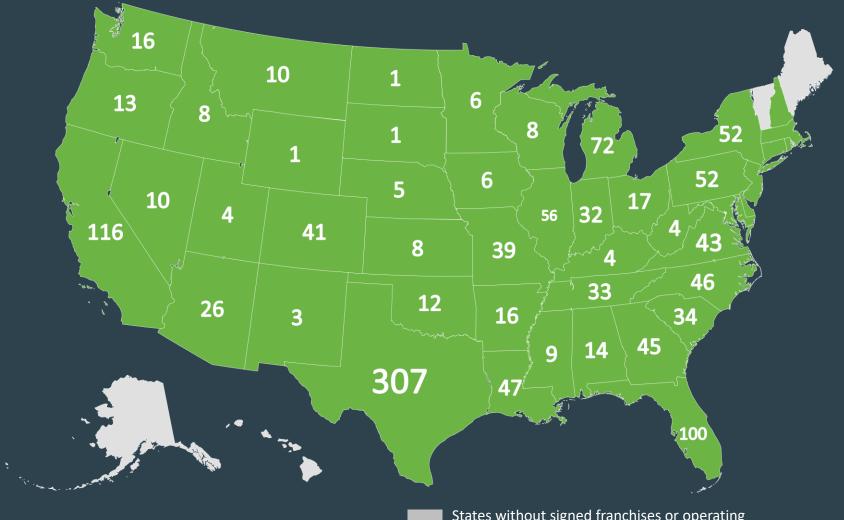


# Meaningful Expansion



1,413

**Operating Franchise Locations** 





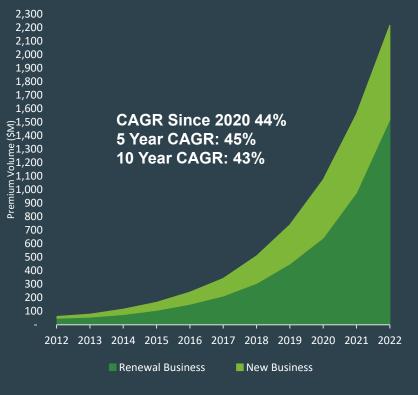
States without signed franchises or operating corporate offices as of 12/31/2022

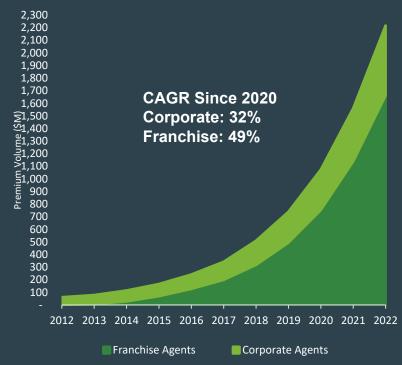
# Rapid Responsible Organic Growth

\$2B\$
in total written premiums

## **New Business and Renewal Premium Growth**









<sup>1</sup> 5 and 10 year CAGR calculations through 12/31/2022

# Growth Drivers



## Franchise Growth

## **Pipeline Growth**



## Total Leads as of December 2022: 171,000

- 139 members on the recruiting team as of Q4 22
- Recruiting targets include the universe of nearly 400,000 U.S. insurance agents
- Actively recruit motivated sales minded individuals from non-insurance backgrounds
- Launching corporate agents to be independent agency owners

#### **Franchise Growth**



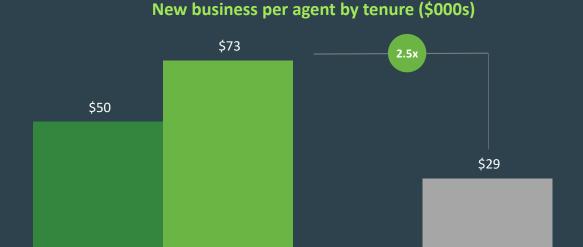


# Franchise Growth: Industry Leading Productivity

Franchise Agents

3+ Years

< 3 Years



Goosehead training for franchisees

#### Level 1

#### **Sales College**

- Weekly training
- Territory & Regional support meetings
- Focused one-on-ones, Goosehead managers w/agency owners

#### Level 2

#### **Next level training**

- Five-day training to take production to next level
- Focus on referrals time management and efficiency

#### Level 3

Industry Best 1

**Practice** 

#### L3 Training

- Focuses on developing plans & scaling for agency owners
- Creating a hiring business plan

## Level 4

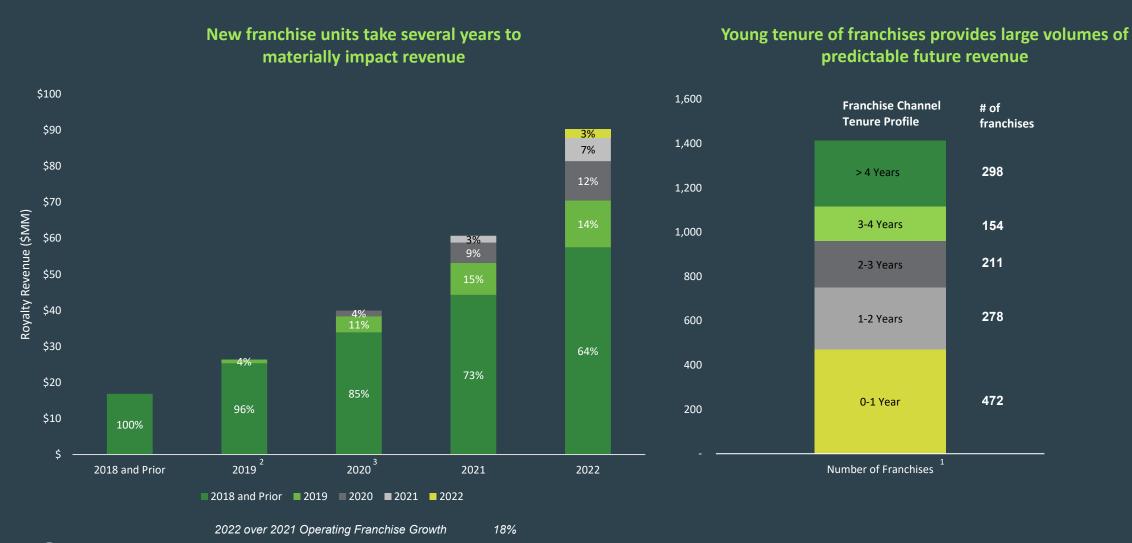
#### **Hiring Program**

 Goosehead will recruit, vet, interview and score candidates for agency owners



<sup>1</sup> Represents industry best practice per Reagan Consulting 2022 Best Practices Study (using 2021 data); most industry agents have tenures significantly longer than 2 to 3 years

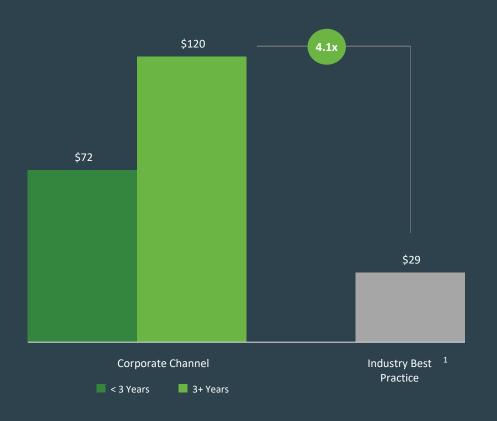
# **Predictable Organic Growth Opportunity**





# Corporate Channel Drives Franchise Growth

## New business per agent by tenure (\$000s)



## Corporate recruiting fueling franchise growth

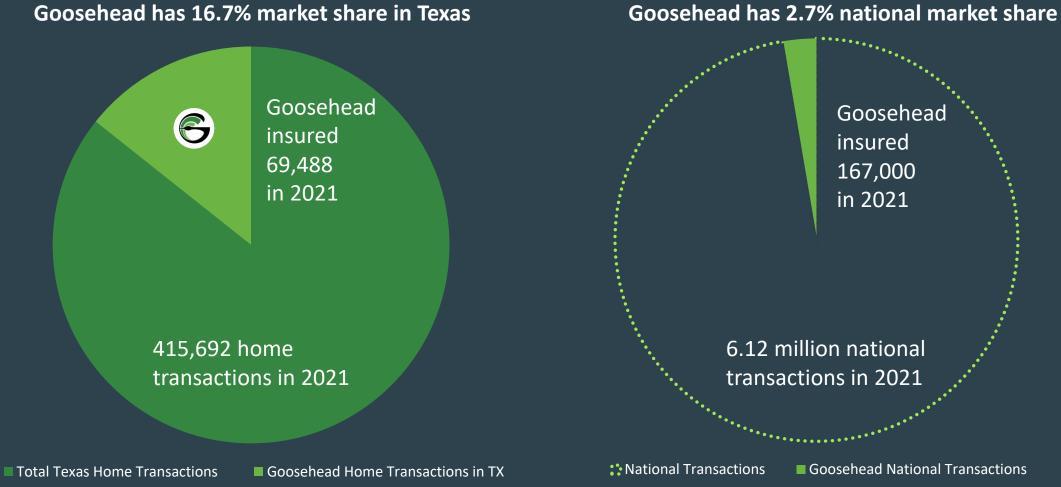
- 1. Proven on campus recruiting strategy to attract top sales talent
- 2. Corporate channel demonstrates best practices for franchises
- 3. Corporate channel is a launch pad for franchises

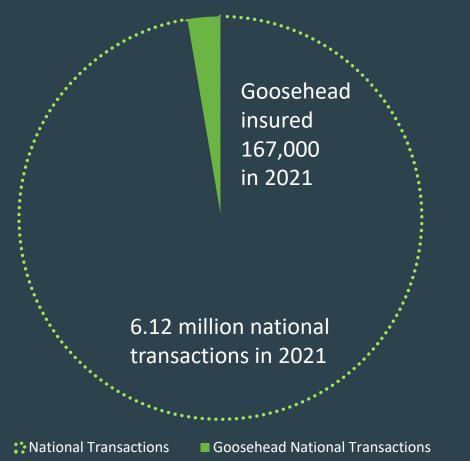
## Average corporate agent compensation by tenure (\$000s)





# Huge Runway to Grow Home Purchase Market Share







# **Embedded Growth Through Client Retention**

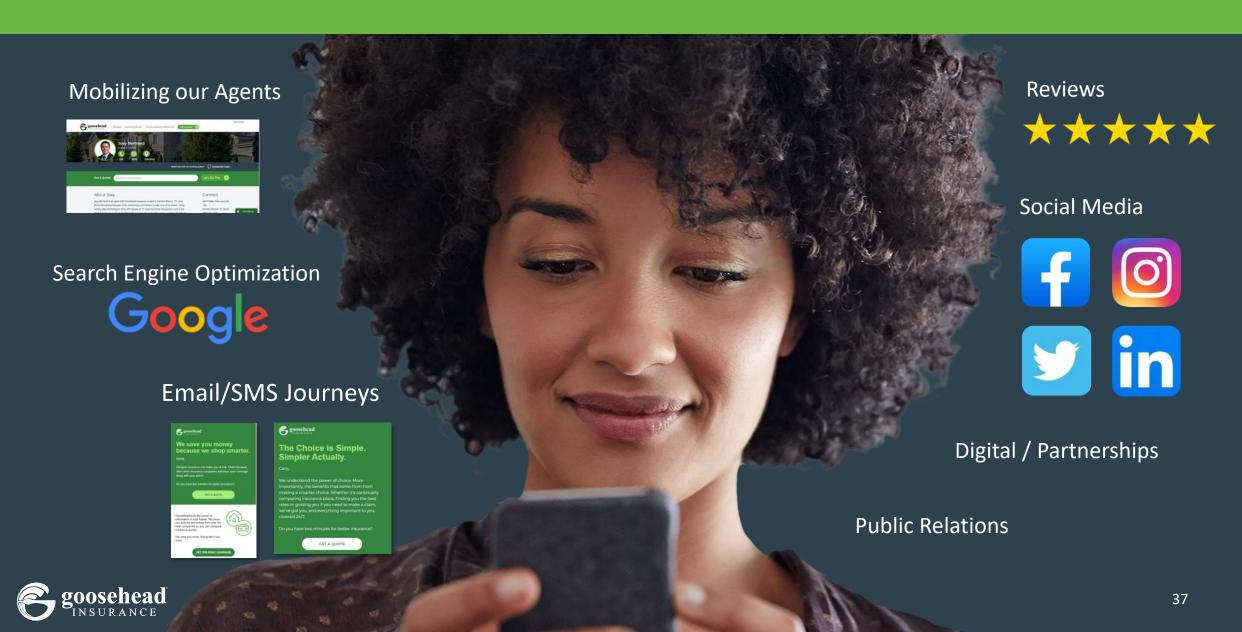






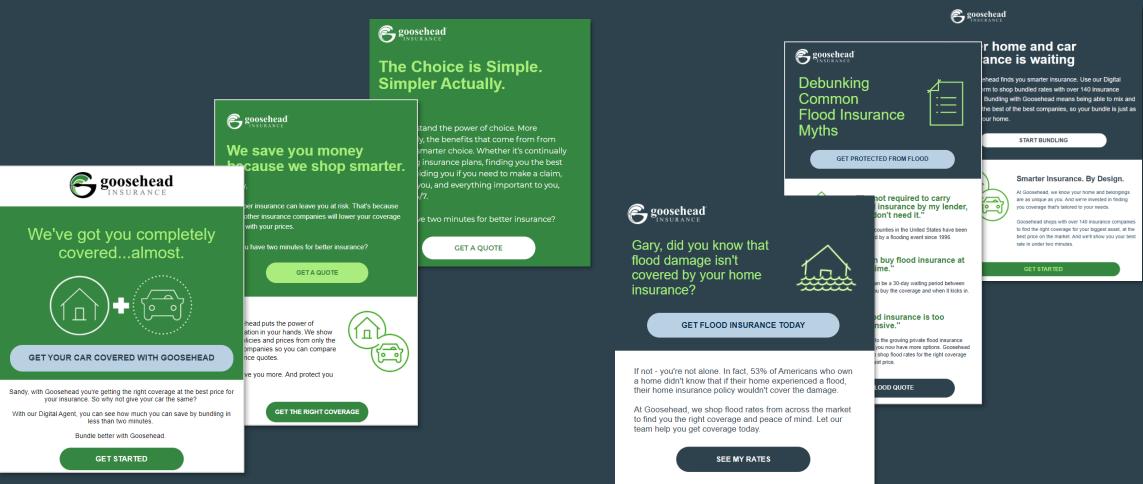


# Multi-Channel Marketing Growing Traffic



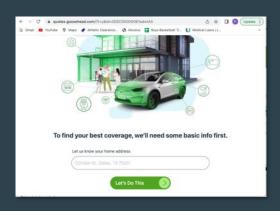
# Cross-Sell Email Program Generating Millions in Revenue

Driving organic traffic by leveraging our own book of business





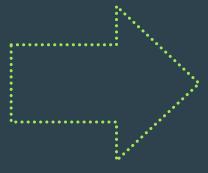
# Growing Low-No Cost Client Referral Program











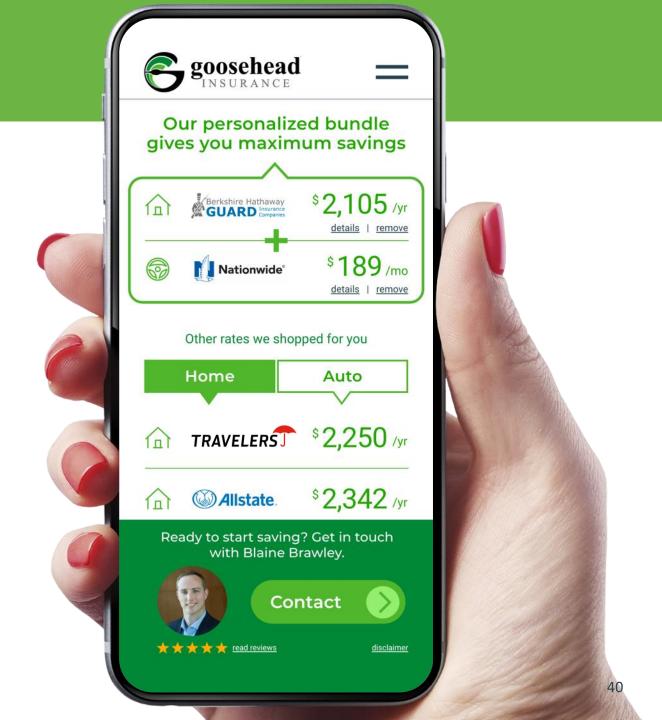
Only 1 referral from each client per year would double new business!



## **Evolution of Digital Agent**

#### Empowering our clients to shop for the right coverage at the best price

- Building out quote to issue
- Developing a self serve model
- Leveraging the new site to drive traffic
- Hosting new content for SEO





# Financial performance



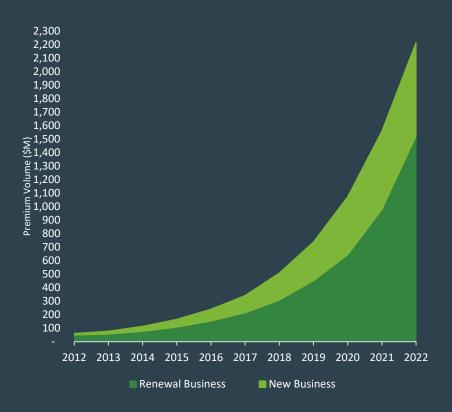
### Rapid Responsible Organic Growth

~\$2B

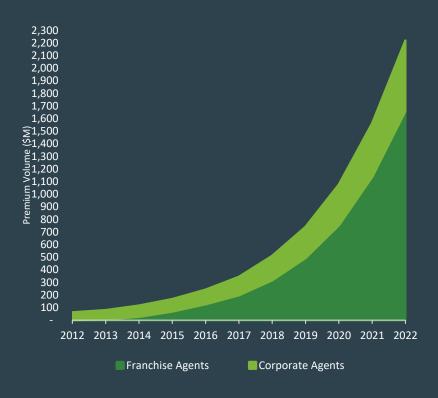
in total written premiums

CAGR Since 2020 44% 5 Year CAGR: 45% 10 Year CAGR: 43%

#### **New Business and Renewal Premium Growth**

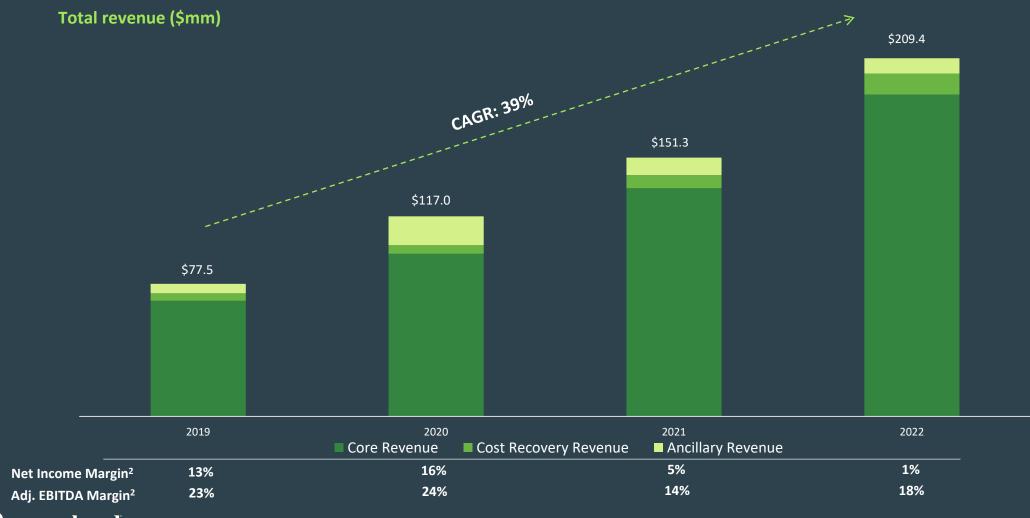


#### **Corporate and Franchise Agents Premium Growth**





## Strong Revenue Growth and Stable Margins





## Technology Drives Margins & Customer Satisfaction





#### **Key service center metrics**

- Net Promoter Score: 90<sup>2</sup>
- Omnichannel Approach: Client Portal, Chat, Text
- New business generation: Cross-sell/Upsell
- We carefully monito: call abandonment rate, call back rate and speed of answer
- Service agent compensation: \$48k average



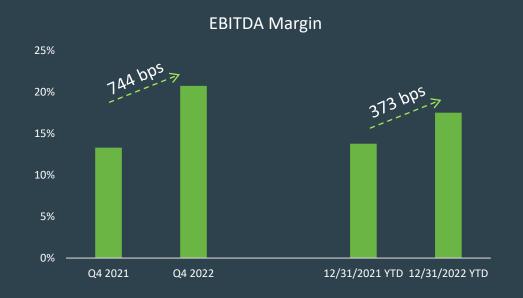
### New and Renewal Business Costs

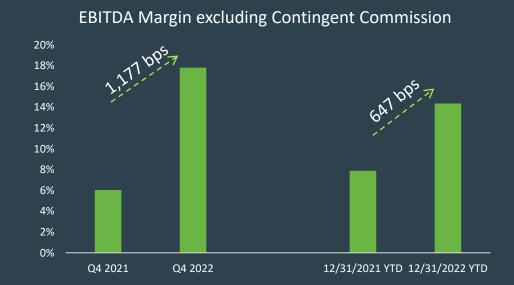
|   | New<br>Business | Renewal<br>Business |   |
|---|-----------------|---------------------|---|
| Commissions to agents / franchisees (net revenue) | •               | •                   | >50% lower for renewal business   |
| Client service salaries and bonuses               | •               | •                   | Critical to both new and renewal business;<br>burden heaviest for new clients |
| Quality control salaries and bonuses              | •               | 0                   | Not relevant for renewal business   |
| Training salaries                                 | •               | 0                   | Not relevant for renewal business   |
| Client development costs                          | •               | 0                   | ■ Not relevant for renewal business   |
| Franchise support                                 | •               | 0                   | ■ Not relevant for renewal business   |

Opportunities to expand margins through operating leverage created by revenue growth growth



# Runway for expanding margin





- Intermediate Term (2-3 yrs) Margin Goal Mid 20's
- Long Term (10+ yrs) Margin Potential of 40s+



## Investments in People Will Result in Long-Term Growth



Making significant investments today to ensure growth and profitability is sustainable for years to come



# Appendix



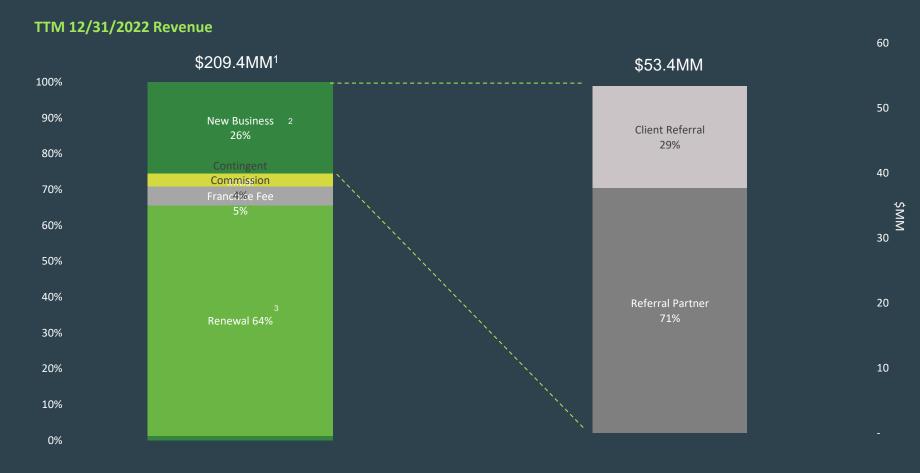
## Revenue Stream

|                          | e Streams<br>2022A)               | Channels                    | Overview  | Predictable Financial Model Growth Drivers   |
|--------------------------|-----------------------------------|-----------------------------|---|--|
| <b>Core</b> (90%)        | New<br>Business<br>(25%)          | Franchise<br>&<br>Corporate | <ul> <li>Commissions from carriers and agency fees charged to clients for policies in the first term</li> <li>Commissions calculated as a % of written premiums (14% in 2022A)</li> <li>In Franchise channel, Goosehead receives a 20% royalty on new business commissions and agency fees earned by franchise units</li> </ul> | <ul> <li>Corporate Agents: Hiring new Goosehead-employed agents</li> <li>Franchise Units: Signings of new franchise units</li> <li>Agent/Franchise Production: Predictable ramp-up profile as new agents/franchises mature on platform and, for franchise units, and franchisees become established and add producers</li> <li>Digital Agent: Growth in production rates from digital agent tool</li> <li>Commission Rates: No growth assumed in forecast</li> </ul> |
|                          | Renewals<br>(64%)                 | Franchise<br>&<br>Corporate | <ul> <li>Commissions from carriers for policies after first term</li> <li>Commissions calculated as a % of written premiums (14% in 2022A)</li> <li>In Franchise channel, Goosehead receives 50% royalty on renewal commissions</li> </ul>  | <ul> <li>Client Retention: 88% client retention rate</li> <li>Commission Rates: No growth assumed in forecast</li> <li>Renewal Royalty Rate (Franchise Only): 50% royalty on franchise renewal commissions (vs. 20% for new business), combined with 89% client retention rate, drives a mechanical uplift in franchise revenue year-on-year</li> </ul>  |
| Ancillary<br>(4%)        | Contingent<br>Commissions<br>(4%) | Franchise<br>&<br>Corporate | Payments from carriers contingent upon<br>several factors, including growth and<br>profitability of business placed with<br>carriers  | Contingent Commissions Rates: 3-year historical average contingent commission rate of 0.85% of total written premium   |
| Cost<br>Recovery<br>(6%) | Franchise<br>Fees<br>(5%)         | Franchise                   | Fees paid by franchisees to compensate<br>Goosehead for training and onboarding   | <ul> <li>Franchise Units: Signings of new franchise units</li> <li>Initial Fee/Franchise: \$40K in Texas, \$25K elsewhere</li> </ul>   |
|                          | Interest<br>Income<br>(1%)        | Franchise                   | Interest associated with franchise fee<br>payment plans   | Imputed interest income from franchisees who select payment plan option  |



# Revenue Breakdown (ASC 606)

#### Only 18% of total revenue is exposed to housing market conditions



<sup>&</sup>lt;sup>1</sup> TTM 12/31/2022 Revenue as recognized under ASC 606

<sup>&</sup>lt;sup>3</sup> Includes TTM Renewal Commissions and Renewal Royalty Fees



<sup>&</sup>lt;sup>2</sup> Includes TTM New Business Commissions, Agency Fees, and New Business Royalty Fees

# Non-GAAP Adjusted EBITDA Reconciliation

|   | <u>2022</u> | <u>2021</u> | <u>2020</u> |
|---|-------------|-------------|-------------|
| Net income (loss)                                     | \$2,630     | \$8,296     | \$18,755    |
| Interest expense                                      | \$4,999     | \$2,854     | \$2,310     |
| Depreciation and amortization                         | \$6,884     | \$4,873     | \$3,147     |
| Tax expense (benefit)                                 | \$2,499     | -\$2,292    | -\$1,035    |
| Equity-based compensation                             | \$19,642    | \$7,292     | \$4,745     |
| Other income (expense, including state franchise tax) |             | -\$185      | -\$90       |
| Adjusted EBITDA                                       | \$36,654    | \$20,838    | \$27,832    |
| Net Income Margin <sup>(1)</sup>                      | 1%          | 5%          | 16%         |
| Adjusted EBITDA Margin                                | 18%         | 14%         | 24%         |



# **Total Revenue**

|  | 2022      | 2021      | 2020              |
|--|-----------|-----------|-------------------|
| Total Revenues                           | \$209,390 | \$151,312 | \$117,014         |
|  |           |           |                   |
| Core Revenue:                            |           |           |                   |
| Renewal Commissions                      | \$57,543  | \$39,111  | \$28,891          |
| Renewal Royalty Fees <sup>(2)</sup>      | \$77,346  | \$46,079  | \$29,309          |
| New Business Commissions <sup>(1)</sup>  | \$24,126  | \$22,108  | \$17,324          |
| New Business Royalty Fees <sup>(2)</sup> | \$18,244  | \$14,616  | \$10,623          |
| Agency Fees <sup>(1)</sup>               | \$10,912  | \$11,506  | \$8,921           |
| Total Core Revenue                       | \$188,171 | \$133,420 | \$95,068          |
| <b>Cost Recovery Revenue:</b>            |           |           |                   |
| Initial Franchise Fees <sup>(2)</sup>    | \$10,853  | \$6,516   | \$4,236           |
| Interest Income                          | \$1,403   | \$1,153   | \$813             |
| Total Cost Recovery Revenue              | \$12,256  | \$7,669   | \$5,049           |
| <b>Ancillary Revenue:</b>                |           |           |                   |
| Contingent Commissions(1)                | \$7,684   | \$9,926   | \$16 <i>,</i> 675 |
| Other Income <sup>(2)</sup>              | \$1,279   | \$297     | \$222             |
| Total Ancillary Revenue                  | \$8,963   | \$10,223  | \$16,897          |
| Total Revenues                           | \$209,390 | \$151,312 | \$117,014         |



# Management Strongly Aligned with Shareholders

#### **Deeply committed to long-term success**







# Thank you



